

TRONT REPORT APRIL 2018

Nei rā te mihi matakuikui ki a koutou kā uri o Kāti Māhaki ki Makaawhio e whai ake te hui nui o Te Rūnanga o Ngāi Tahu. Tēnā koutou katoa

Te Rūnanga o Ngāi Tahu is due to meet again on Saturday 21 April 2018. This month there are a number of papers to work through. This report applies only to the Decision papers which have been issued and are attached for your review. I will be sending a second report focussing on the Form and Function (F&F) Discussion Papers particularly, once they have been issued. Included with a F&F update, will be papers proposing amendments to our Standing Orders, Chair and Deputy Chair role descriptions for Te Rūnanga Committee (noting a decision is required in regard to the addition of a Deputy Chair role for each Committee), and a review of our Code of Conduct processes. The Code of conduct discussion paper is one I am particularly interested in getting feedback about.

A Pre-TRONT Meeting will be held on Wednesday 18th April at 5.30pm via zoom for those wishing to discuss my report, ask questions and to kōrero. Alternatively, flick me an e-mail or give me a call if you have anything you want to discuss. A further TRONT report will be sent out following the Hui that will bring you up to speed in regards to any outcomes, discussion points raised and where applicable next steps proposed. I am available to discuss this with members if there is an interest.

The format of my report is as follows;

- Kaupapa – refers to the matter or topic of the Paper
- Ngā Tohutanga – notes the recommendations of the paper
- Proposed recommendation – notes what I propose in relation to the paper, including rationale (where required), initial thoughts/notes, potential comments/issues that I want to highlight and any further feedback. This position may change as a result of discussion at the meeting.

It should be read in conjunction with the Agenda papers provided.

This month our hui will start with a new Strategy Session with two kaupapa identified.

- Māori Futures – This is a really exciting kaupapa being led by Dr Eruera Tarena and Tokona Te Raki (Māori Futures Collective), an initiative supported by TRONT and the office. The publication, *Change Agenda: Income Equity for Māori* is a report produced jointly with Business and Economic Research Ltd (BERL). It is a 'call to action, demonstrating the inequalities in education, employment and income for Māori and the significant cost of this to New Zealand's economy. The data produced is the type we need to help inform the direction we need to be taking in regard to delivery and enabling whānau rankatirataka. <https://i.stuff.co.nz/business/102643651/inequality-deprivingmori-and-the-economy-of-26b-every-year>
- Haea te awa – Another future focussed piece of work, Haea te awa is a change programme, created to see tangible outcomes that address whānau and Papatipu Rūnanga self-determination, with a specific focus directed towards creating development at a regional level. A set of Principles were developed, along with some key themes before Management was charged with pushing ahead with the design and development of a change programme aligned to the Haea Te Awa Principles. It is important to note that 2025 remains the foundation of core tribal aspirations along with *Au Ahi Au Ora* Papatipu Rūnanga Aspirations (PRAG) which underpins establishing future regional development opportunities. Haea Te Awa must be aligned to these main drivers. Management have already sought direction from Te Here in the form of a wānanga and now will be engaging Te Rūnanga in the process. The Principles and Key themes discussed to date have been included for your information.

PRINCIPLES	
The New Phase	Land
<ol style="list-style-type: none"> 1. Disruptive design / innovation 2. Building a platform for “great” ideas 3. Embrace a GLOCAL approach 4. Ngāi Tahu 2050 5. Clarify interface between PR and TRoNT 6. Reset the distribution policy with the focus on PR development 7. Mutual relationship and reciprocity between PR, TRoNT, Whānau - “wheel” 8. NT footprint 	<ol style="list-style-type: none"> 1. Mana Whenua – Mana Moana 2. RFR review 3. First option for PR for disposable assets 4. PR Strategic Purchasing & Partnerships 5. No further sale of claim assets (inclusive KEB buildings) until further notice 6. Increase footprint - land and other footprint assets 7. Land Retention – explore alternative models for land asset holdings <p><i>* Papatipu Rūnanga will list strategic assets in their Takiwā to develop a model to progress ownership</i></p>
Key themes	
<ol style="list-style-type: none"> 1. Build a shared vision for Ngāi Tahu 2050 2. Build a culture of innovation 3. Empower Papatipu Rūnanga 4. Increase tribal footprint 5. Enhance Mana Whenua, Mana Moana and Mana Motuhake 	

At this stage there are no papers in relation to these Wānaka kaupapa. I have provided an overview of each for background information.

HE PEPA WHAKATAUNGA (DECISION PAPERS)

Kaupapa - ORANGA	Ngā Tohutanga (Recommendations)	Proposed Recommendation
Whai Rawa - Investment Choice	<p>WRFL recommends Te Here / Te Rūnanga consider the outcomes explored above for Investment Choice and in particular, supports the introduction of;</p> <ol style="list-style-type: none"> (a) Establishment of opportunity to move beyond the current default Whai Rawa Conservative Fund, and (b) Agrees to progress a Request for Proposal to offer Investment Choice to complement the current Whai Rawa Conservative Fund 	<p>As the paper notes, the extension of the scheme to include Investment Choices (ranging from Conservative to Growth) for members is the culmination of a number of pieces of work (review findings and subsequent TRONT directive to explore viability of offering additional risk options, Deloitte's analysis and a Whānau Survey). It is an exciting and natural progression for Whai Rawa, enabled not only by increased membership numbers (25,000) and the size of the managed funds (\$72 million) but also by the ongoing support of Te Rūnanga in underwriting the administration and registry costs as a benefit to members. Tautoko receipt and approve recommendation</p>

Kaupapa - ORANGA	Ngā Tohutanga (Recommendations)	<i>Proposed Recommendation</i>
Ngāi Tahu Whai Rawa KiwiSaver	<p>WRFL recommends Te Here/Te Rūnanga consider the outcomes explored above for a Ngāi Tahu Whai Rawa KiwiSaver and in particular;</p> <p>(a) Agrees that WRFL should not progress a Ngāi Tahu Whai Rawa KiwiSaver any further;</p> <p>(b) Agrees that WRFL should explore alternative options where WRFL could administer additional funding that could provide greater financial benefit and capability to whānau; and</p> <p>(c) Requests WRFL present an analysis of alternative options back to Te Here/Te Rūnanga in October 2018.</p>	<p>I am not convinced by that the rationale provided supporting the recommendation not to progress a Whai Rawa KiwiSaver (KS) product and to instead allow WRFL to investigate and analyse alternative options for presentation later this year. Further additional commentary around threshold numbers required to sustain such a scheme, administration/registry fee recovery and the still to come analysis of the alternative options would have provided a more robust paper. I will be raising this and also the following questions when Te Here meet just prior to the TRONT Hui.</p> <ol style="list-style-type: none"> 1. What is the minimum number of members required to meet the threshold to progress the product, noting although the potential new KS applicants have been assessed as low due to the high number of members already participating, would this combined with the 27% who indicated they would switch and the 30% likely to switch meet that number? 2. Wouldn't the registry/administration costs identified be covered within the fee structure if the KS fund was to be developed? <p><i>Tautoko receipt and hold off recommendation (a) but approve recommendations (b) & (c).</i></p>
Kaupapa - RISK & COMPLIANCE	Ngā Tohutanga (Recommendations)	<i>Proposed Recommendation</i>
External Auditor Reappointment	<p>That Te Rūnanga o Ngāi Tahu:to</p> <p>a) Receives the paper.</p> <p>b) Recommend that Deloitte be re-appointed as external auditor for the Ngai Tahu group for the 5 year period starting 1 July 2018 and ending 30 June 2023.</p>	<p>Robust process and rationale for decision provided.</p> <p><i>Tautoko receipt and approve recommendations</i></p>
Internal Auditor Appointment	<p>That Te Rūnanga o Ngāi Tahu:</p> <p>a) Receives the paper.</p> <p>b) Recommend that KPMG be appointed as internal auditor for the Ngai Tahu group for the 3 year period starting 1 July 2018 and ending 30 June 2021.</p>	<p>Robust process and rationale for decision provided.</p> <p><i>Tautoko receipt and approve recommendations</i></p>
External Auditor Independence Policy Review	<p>That Te Runanga:</p> <p>a) Receive this paper;</p> <p>b) Accept the changes highlighted within the Policy;</p> <p>c) Approve the revised Policy</p>	<p>Amendments proposed cover organisational changes in the office and alignment with the Internal Auditor Appointment process.</p> <p><i>Tautoko receipt and approve recommendations</i></p>

Kaupapa - RISK & COMPLIANCE	Ngā Tohutanga (Recommendations)	<i>Proposed Recommendation</i>
TRARC Terms of Reference Review	That TRARC: a) Receive this paper; b) Accept the changes highlighted within the TOR; c) Approve the revised TOR.	In addition to minor administrative amendments, changes proposed have been made to provide clarity and remove duplication from other governing policies. <i>Tautoko receipt and approve recommendation -</i>
Outcomes Framework Proposal	That Te Rūnanga o Ngāi Tahu: a) Receives this paper. b) Approve the Te Rūnanga o Ngāi Tahu Outcomes Framework.	The Outcomes Framework (OF) has been developed not only to track our performance in achieving tribal outcomes but as a tool to demonstrate the purpose and benefit of the work being undertaken in a clear, concise summary. A further refinement of the draft submitted in November has resulted in the OF version included, which is aimed at NT Whānui, has been aligned to existing Strategy decisions (but with flexibility to adapt to any changes), been externally reviewed and if approved it will be implemented in the coming Financial Year. <i>Tautoko receipt and approve recommendations</i>
2018 – 2019 Pūtea Whakamahi Agreement	That Te Rūnanga: a) Receives the paper b) Approves the form of Te Pūtea Whakamahi Agreement for the year ended 30 June 2019 attached at Appendix Two	The changes are designed to simplify reporting and make sense, Noting 3.6 reference to Makaawhio not reporting – this is to confirm that the report has been furnished. <i>Tautoko receipt and approve recommendations</i>
Kaupapa - RISK & COMPLIANCE	Ngā Tohutanga (Recommendations)	<i>Proposed Recommendation</i>
Health and Safety report – Quarter 3 FY18	Te Rūnanga o Ngāi Tahu: a) Receive the paper. b) Provide feedback to further guide improvements to the health and safety kaupapa. c) Provide feedback on the proposed H&S annual review at the June hui.	Continue to refine quarterly reporting and how we fulfil our responsibilities as Governors. The reporting shows a reduction in incidents this quarter. This is an important kaupapa and Management are seeking advice and guidance in relation to improving H&S overall, with a proposal to undertake an annual review at our June hui, when Quarter 4 reporting is due completing our first full year. The draft Annual H&S workplan aligned to our strategy will also be discussed. <i>Tautoko receipt</i>

IN COMMITTEE

HE PEPA MATAPAKI (DISCUSSION PAPERS)

- Draft NTHC Statement of Corporate Intent (SCI)

HE PEPA WHAKATAUNGA (DECISION PAPERS)

- Reappointment of TRARC Chair
- WRFL Board Appointments - Tribal Representative
- External Issues including ACE update
- Ngāi Tahu Position on Freshwater
- Relativity

HE PEPA WHAKAMĀRAMA (INFORMATION PAPERS)

- Allocation of funds in Ngai Tahu Investments Limited
- TRARC Report – update from hui held 21 February 2018 and 28 March 2018
- Te Here Report (verbal)
- Te Aparangi Report (verbal)

CONFIRMATION MINUTES

IN COMMITTEE MINUTES

- Minutes of 5 April 2017 – (Requisition Hui Board Only)
- Minutes of 17 February 2018
- Action Points/ Matters Arising

Move out of In Committee

MINUTES

- Minutes of 17 February 2018
- Action Points/ Matters Arising

HE TAKE NOA (GENERAL BUSINESS)

- Release of In Committee papers

HE PEPA WHAKAMĀRAMA (INFORMATION PAPERS) *Taken as read not discussed*

- Kaiwhakahaere Report (Q3)
- 2018 Papatipu Rūnanga Elections
- Hui a Tau Planning
- Canterbury and Marlborough Aquaculture Agreements

As always, if you have any questions or issues you wish to discuss, please contact me.

Mauri ora ki a koutou

Susan Wallace - Makaawhio Representative for Te Rūnanga o Makaawhio

Phone 0275556634